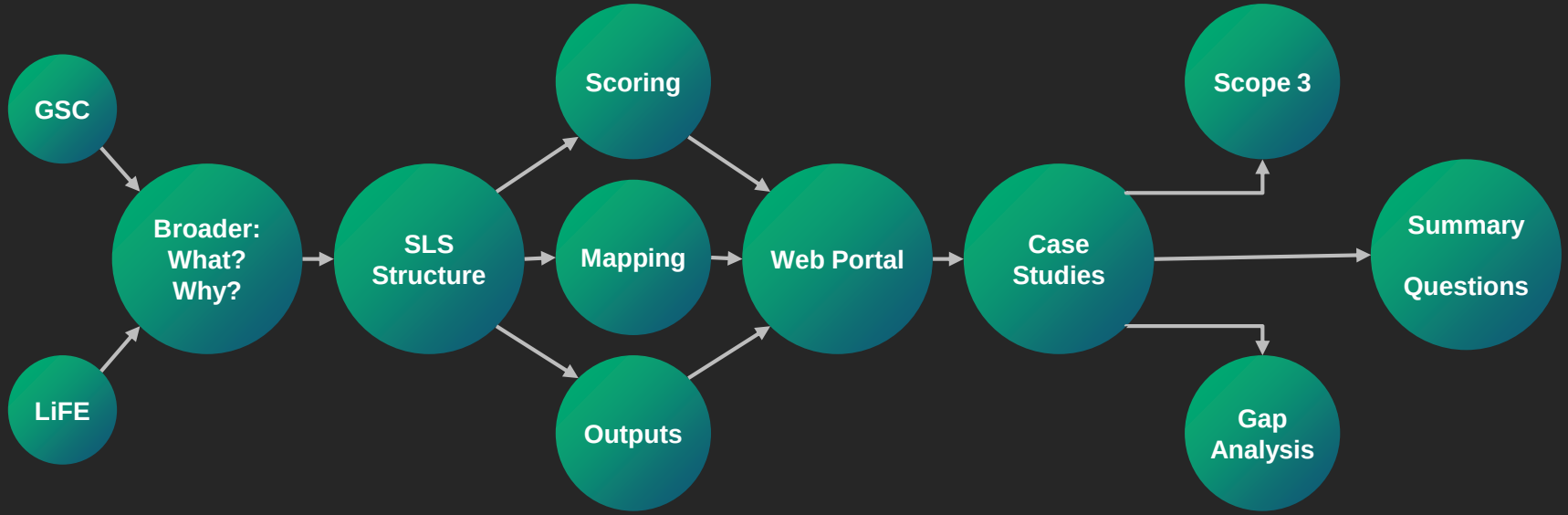
Sustainability Leadership Scorecard

Andy Sheppard
Arup

Overview


GSC
LiFE
Broader: What? Why?
SLS Structure
Scoring
Mapping
Outputs
Web Portal
Case Studies
Scope 3
Gap Analysis
Summary Questions

Green Scorecard
Background

- Launched 2016, updated 2017
- High take-up

- Responded to sector needs:

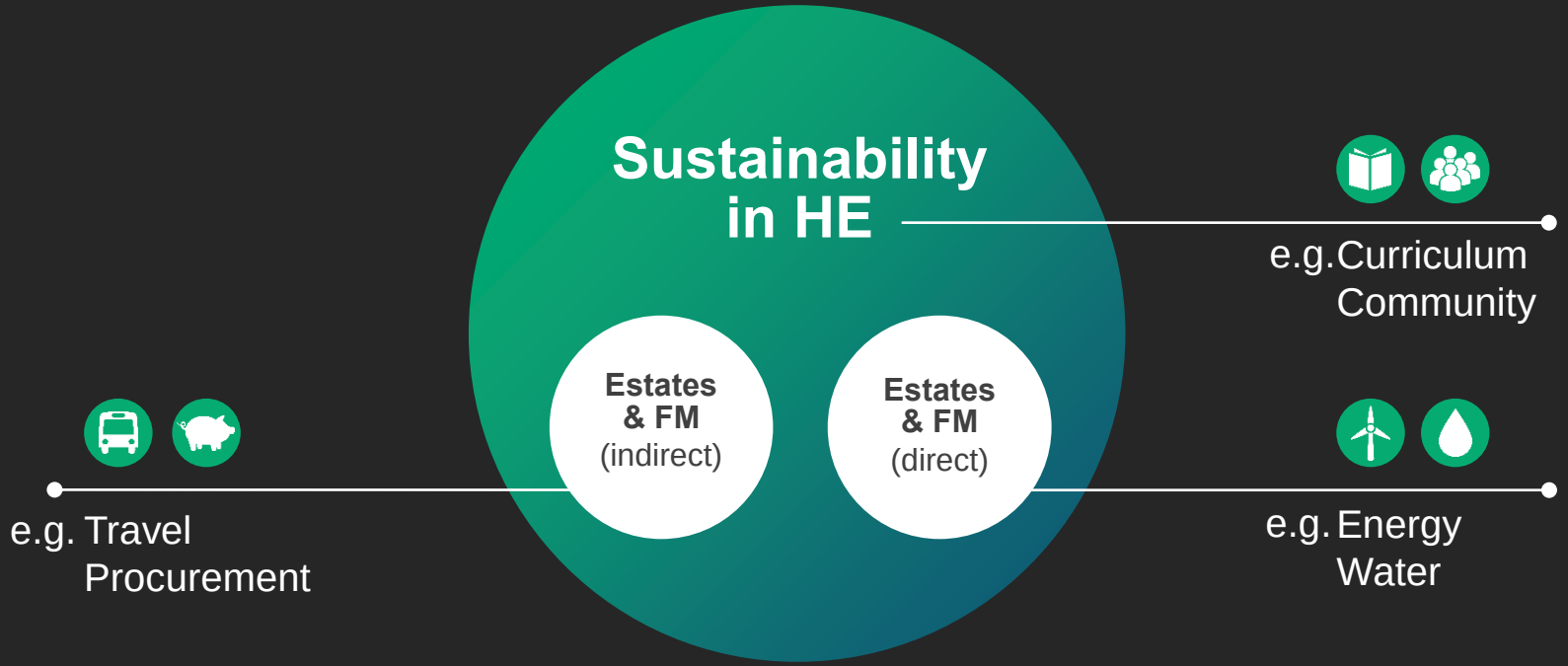
1 **Provide a framework for progress**

2 **Drive innovation within the sector**

3 **Motivate the wider university community**

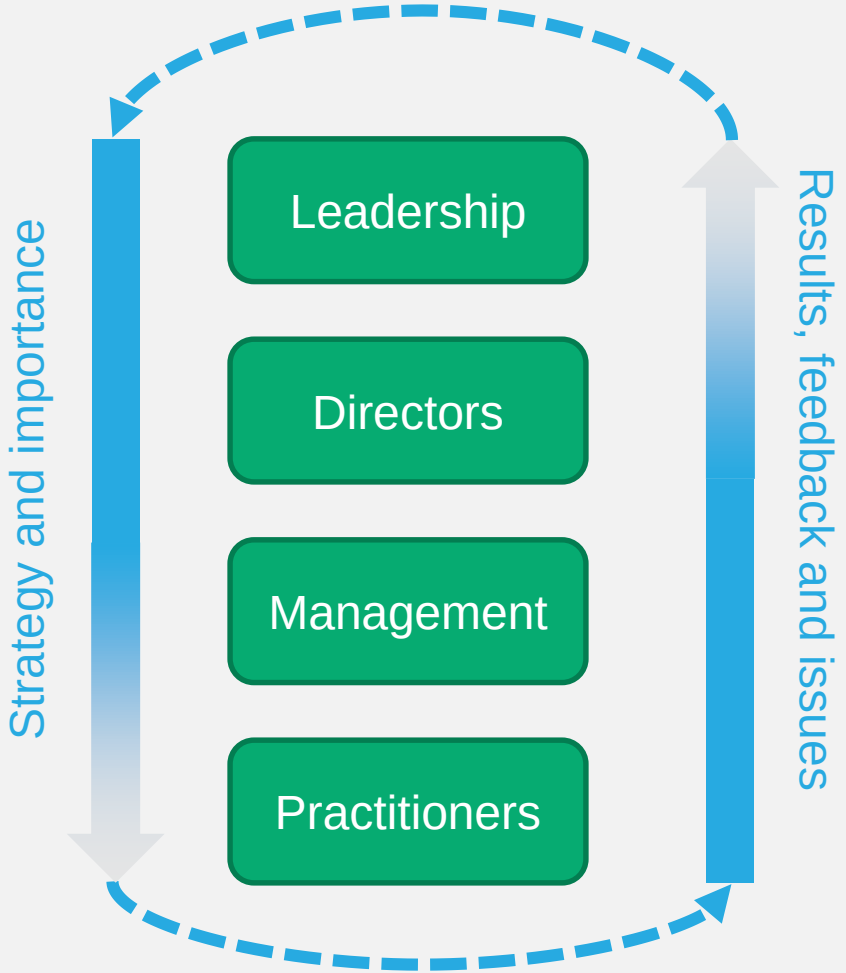
Non-competitive Collaborative Communicative

The need for a wider context



Why do it?

- Framework for progress
- Aimed at communicating with Senior Leadership Team
- Relates to wider issues:
  - Reputation
  - Student engagement & satisfaction
  - REF, TEF
  - Internationalisation
- Based on extensive consultation



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Priority Areas → Framework Areas → Activity Areas

Leadership & Governance

Partnership & Engagement

Learning, Teaching & Research

Estates & Operations

Priority Areas → Framework Areas → Activity Areas

Leadership & Governance

- Leadership
- Staff Engagement & HR
- Health & wellbeing
- Risk

Partnership & Engagement

- Community & public engagement
- Business & industry interface
- Procurement & supplier engagement
- Food & drink

Learning, Teaching & Research

- Learning & Teaching
- Research
- Student Engagement

Estates & Operations

- Waste
- Biodiversity
- Construction
- Water
- Travel
- Adaptation
- Energy

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Priority Areas → Framework Areas → **Activity Areas**

- Score 0-4 based on descriptions
  - Similar to LiFE

Policy & strategy

Stakeholder engagement

Action planning

Measurement

Communication

Training & support

Implementation & performance

Link to curriculum

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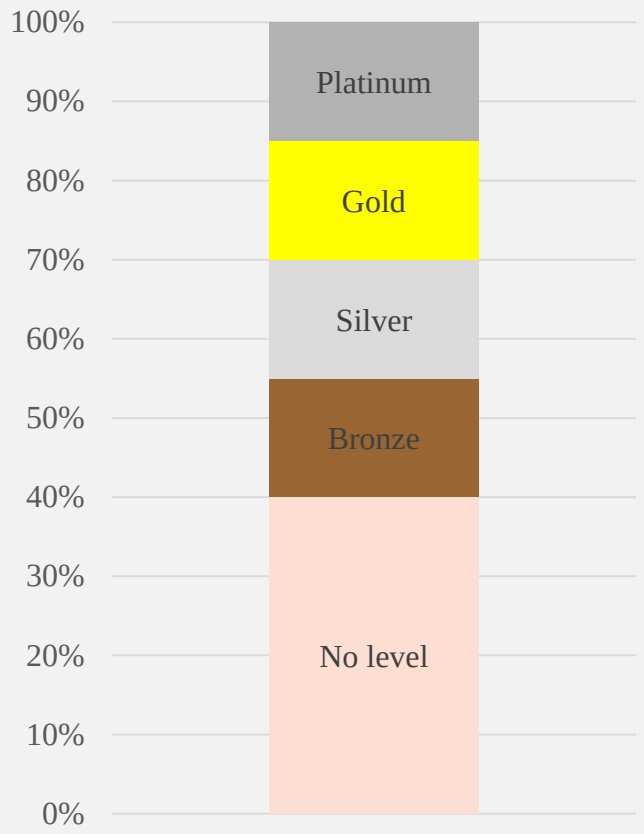
Scoring
Background

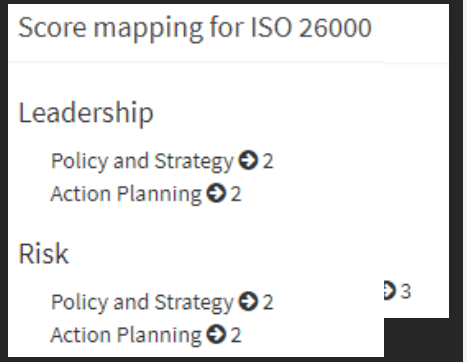
- Simple percentage achieved
- No weighting
- Empty answers counted as zeros

- At overall & Priority Area level
- Visible only to you



Tool mapping

- *Green Scorecard*
- NUS Green Impact
- EcoCampus
- Flexible Framework
- NUS Responsible Futures
- BREEAM
- ISO14001
- ISO50001
- ISO26000
- Food for Life

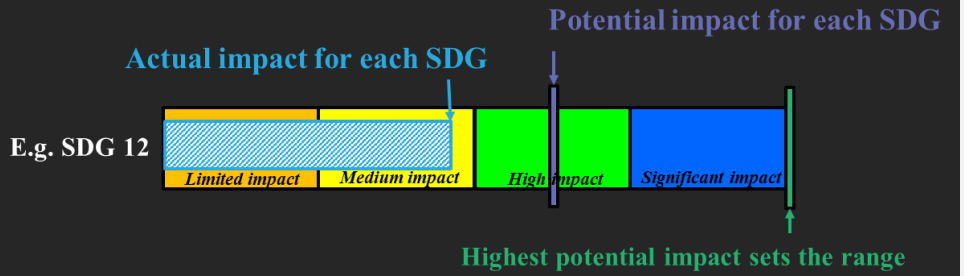


	Learning Teaching and Research			Leadership and Governance				Estates and Operation							Partnerships and Engagement			
Policy and Strategy				1			1	2	3	2	2	2	3	2		2		1
Stakeholder Engagement		1											1					
Action Planning		1	1	1	1		1		1				1		1	1		
Measurement		1	1		1			2	3	2	2	2	3	2		2		1
Communication			1		1			1	1	1	1	1	2	1		1		
Training and Support					1				1				1					
Implementation, performance		1	1		1				1				1		1	1		1
Link to the Curriculum			2	1	1													

Output mapping – UN SDGs

- Seminal framework of the time
- Frameworks aligned with 3 Goals

- Potential impact – alignment of issues
- Actual impact – alignment of effort



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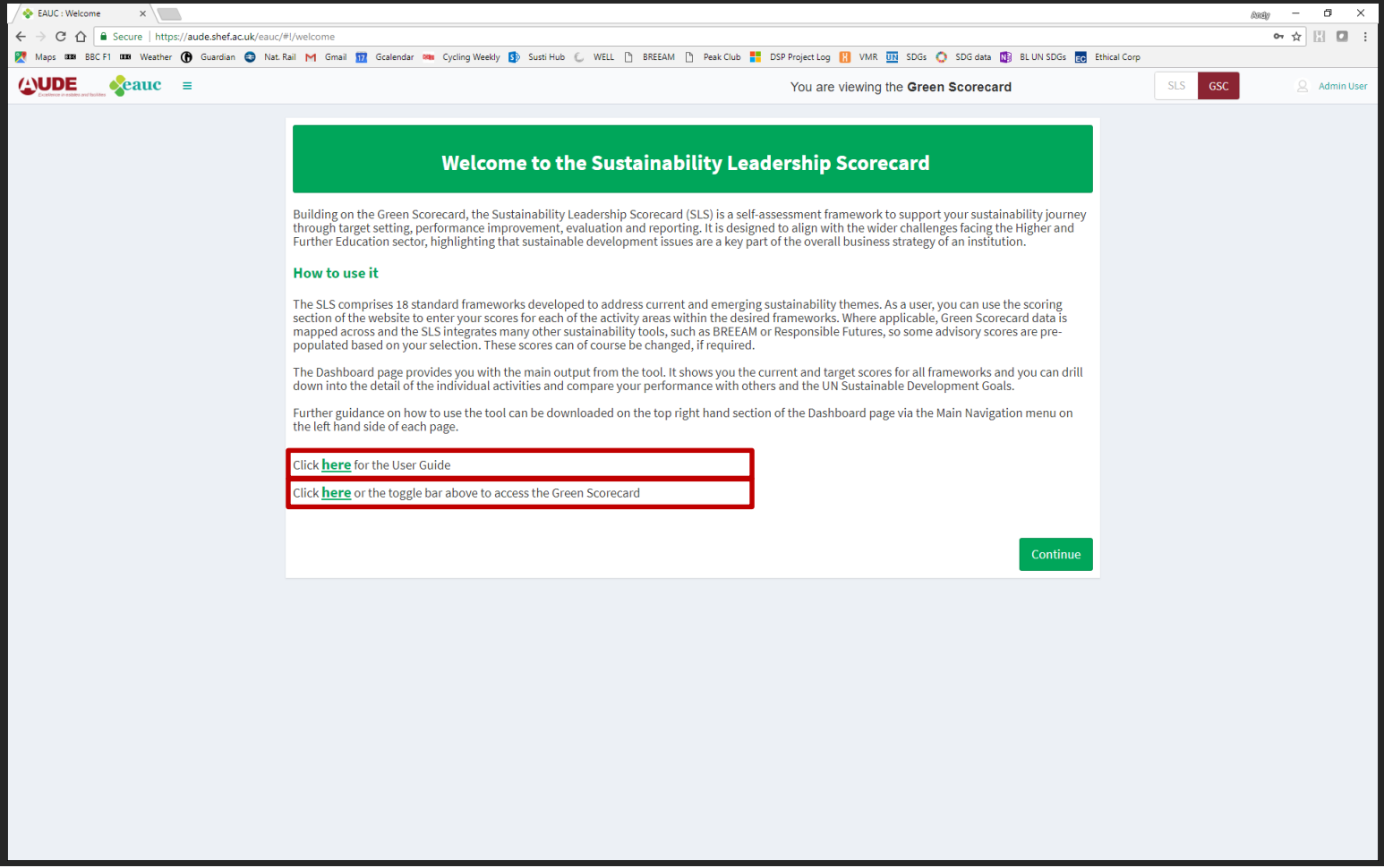
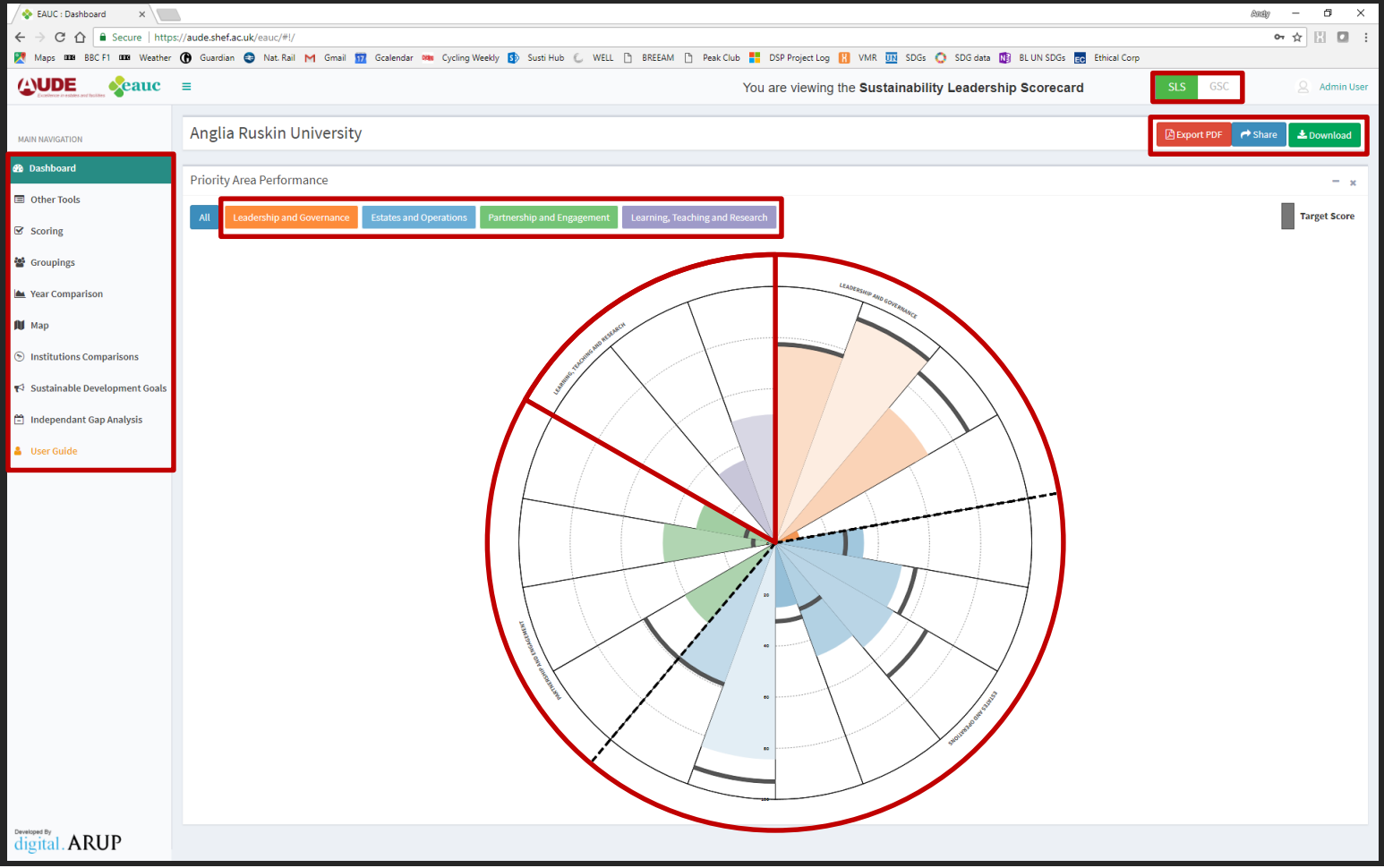
Website: Welcome



Website: Dashboard



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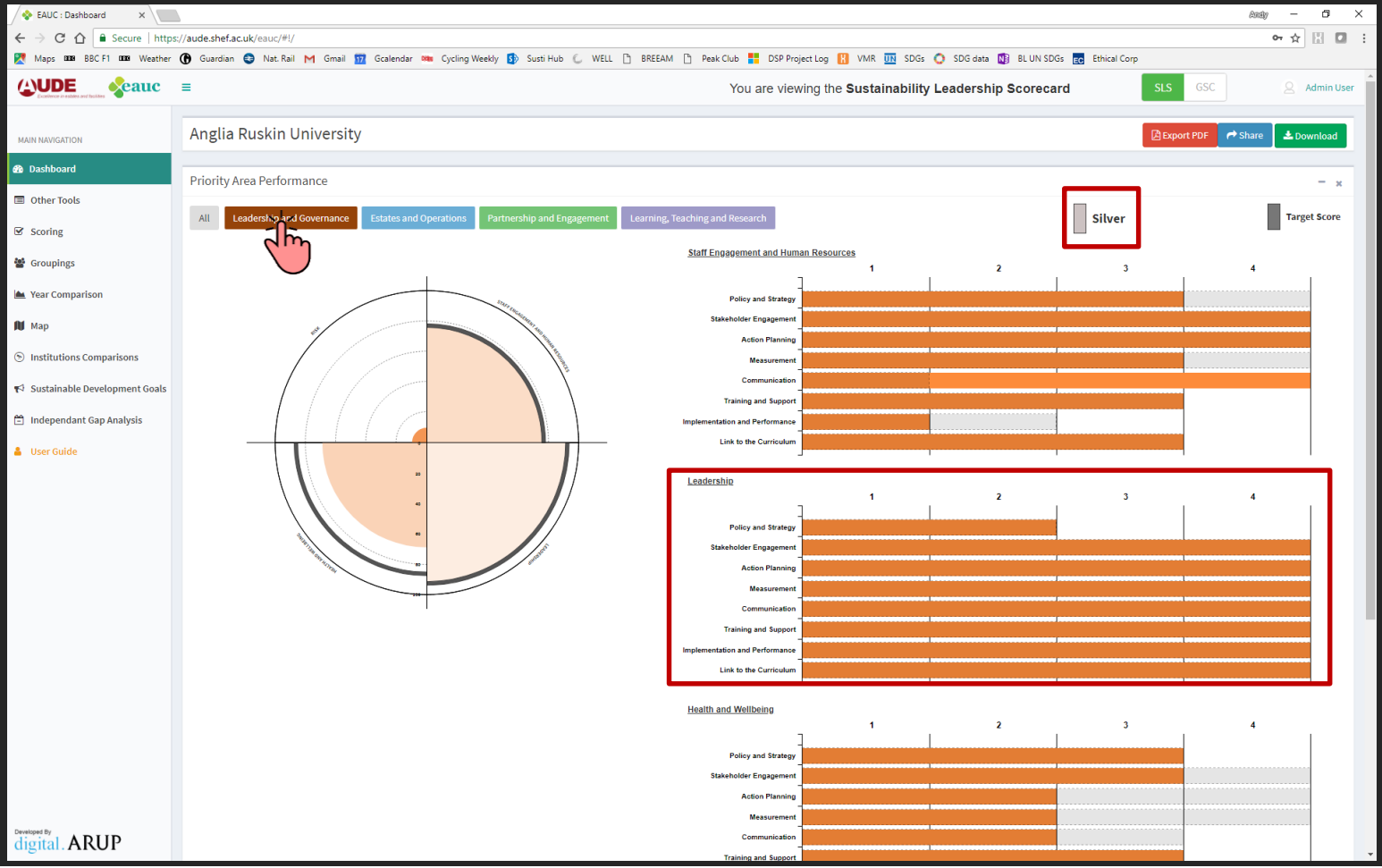
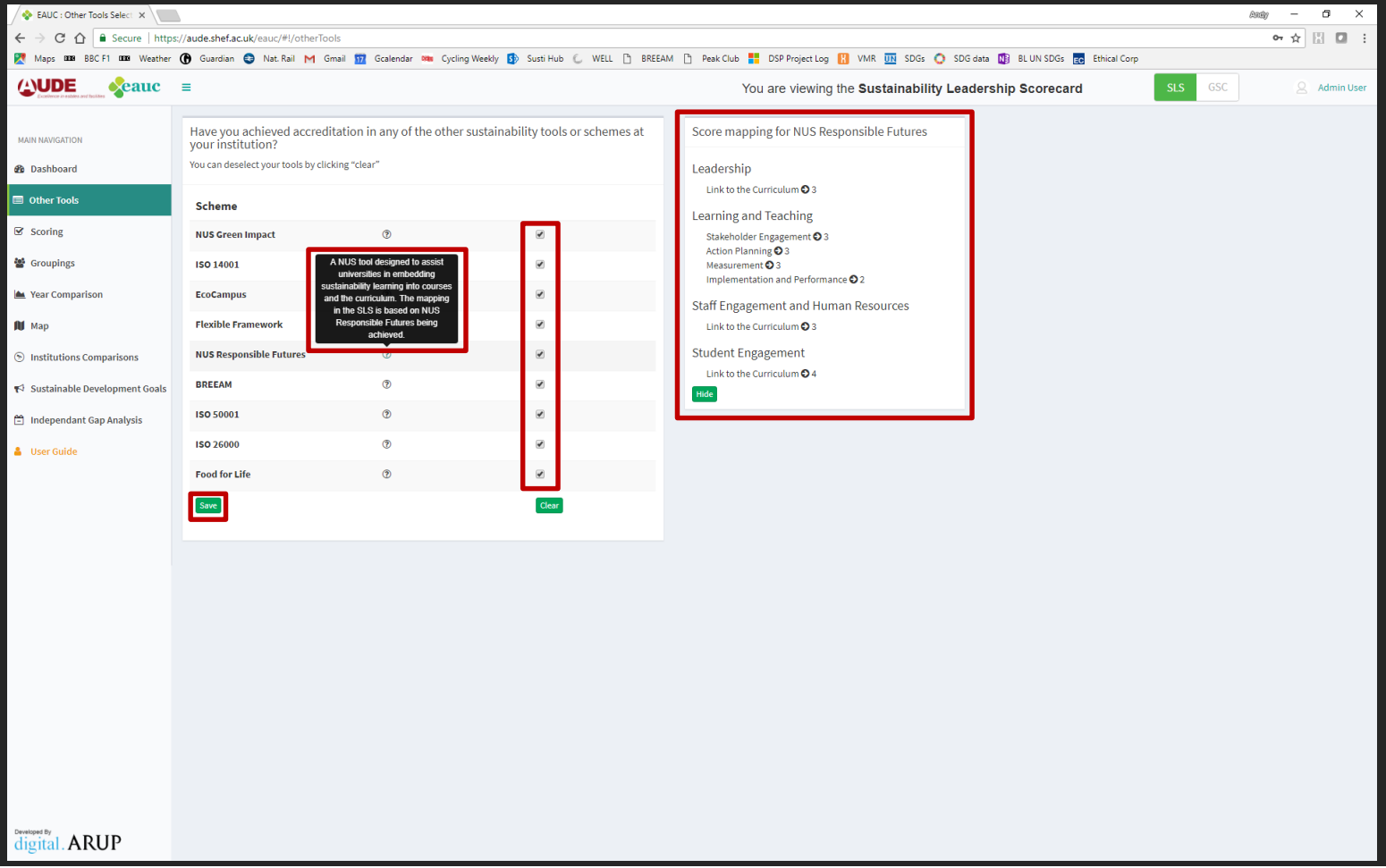


Website: Tools



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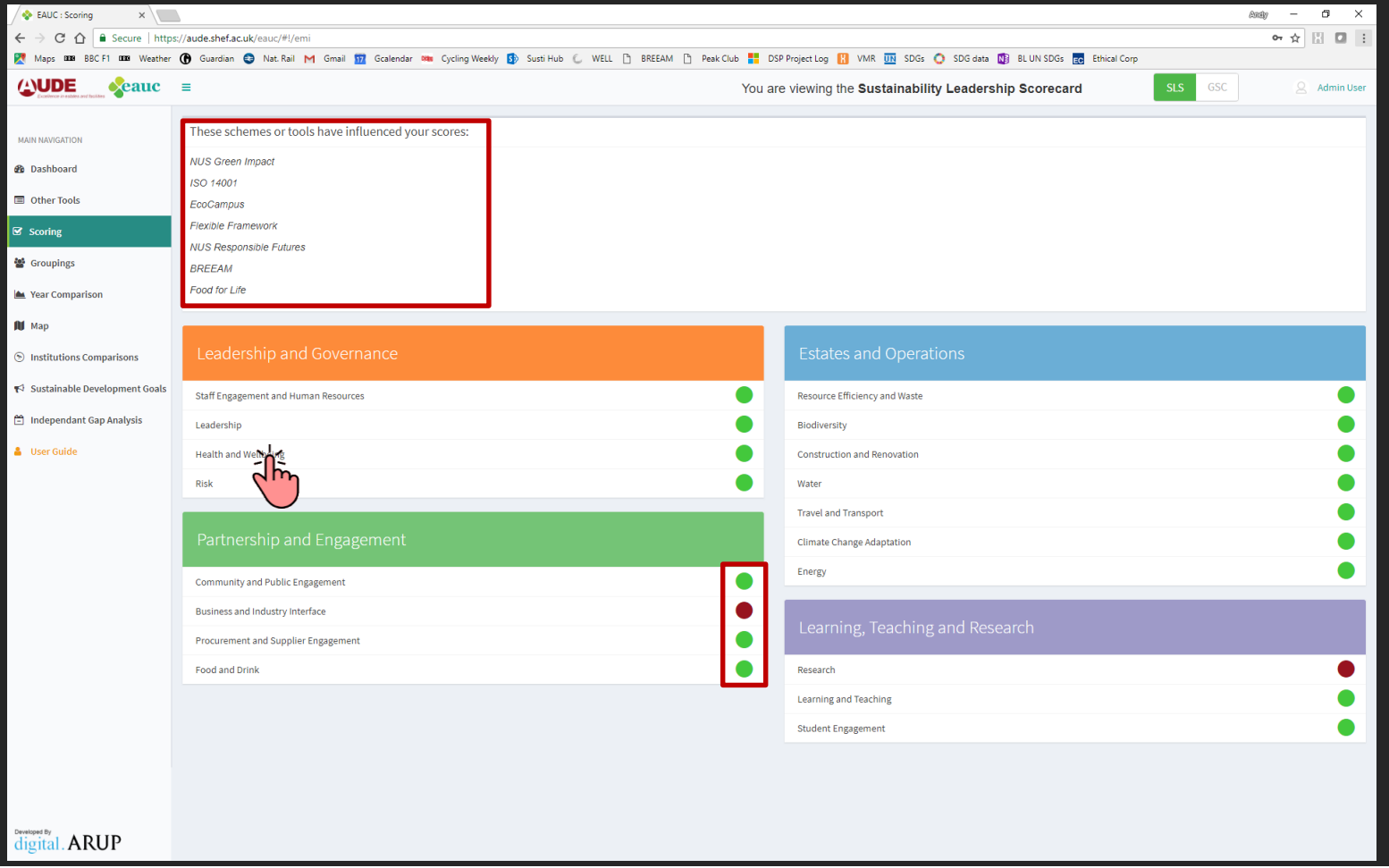
Website: Scoring



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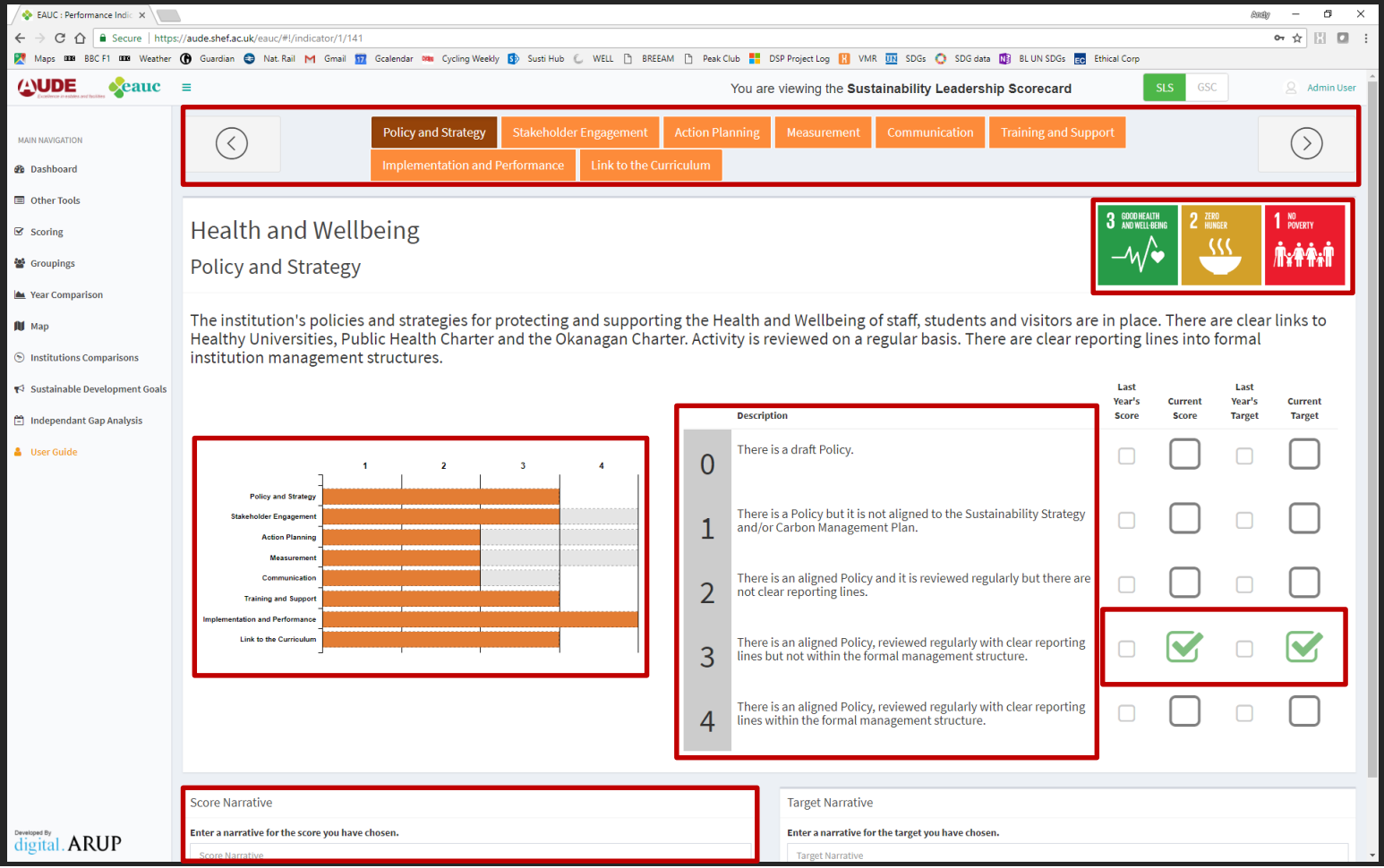
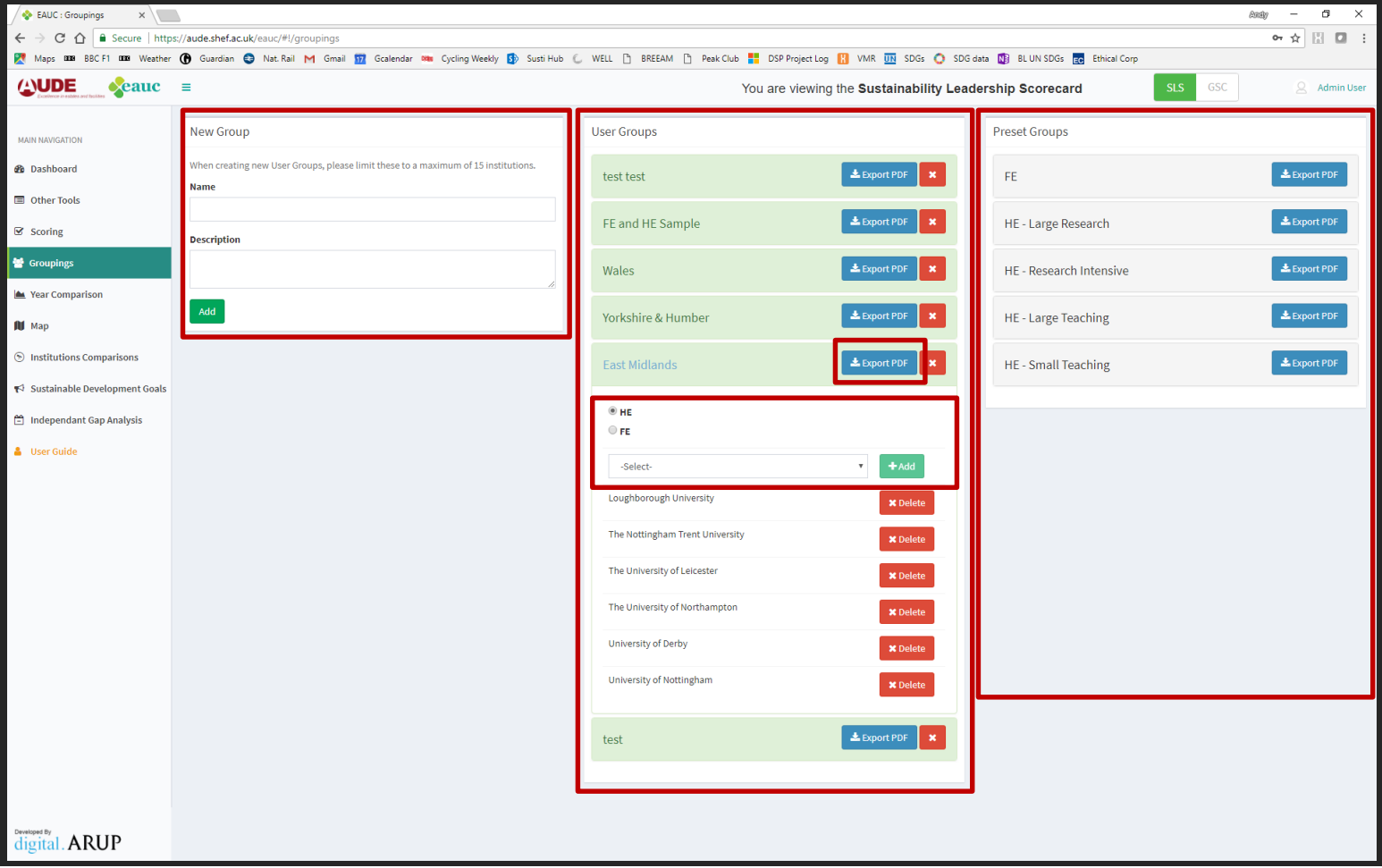
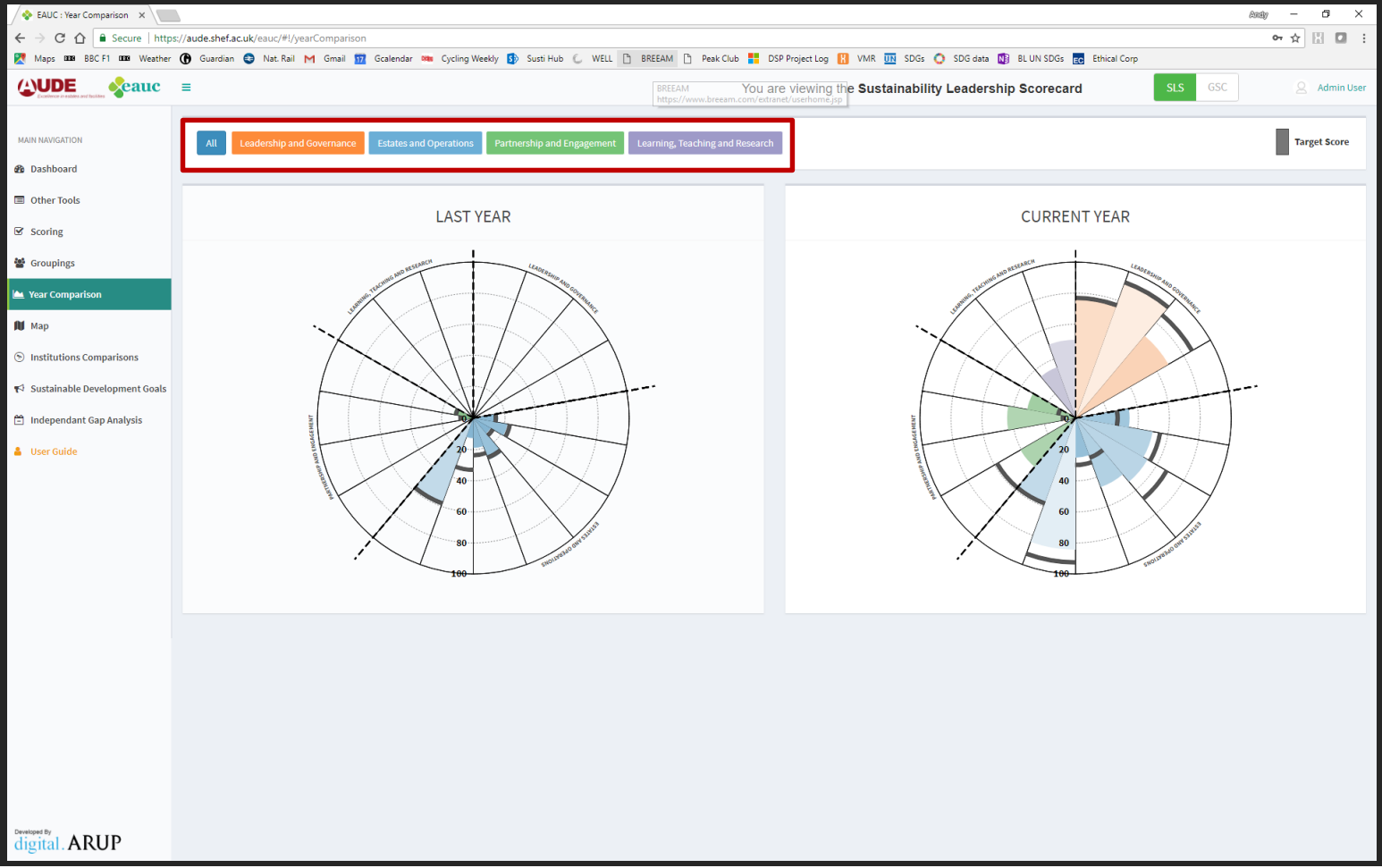


Website: Groups



Website: Progress



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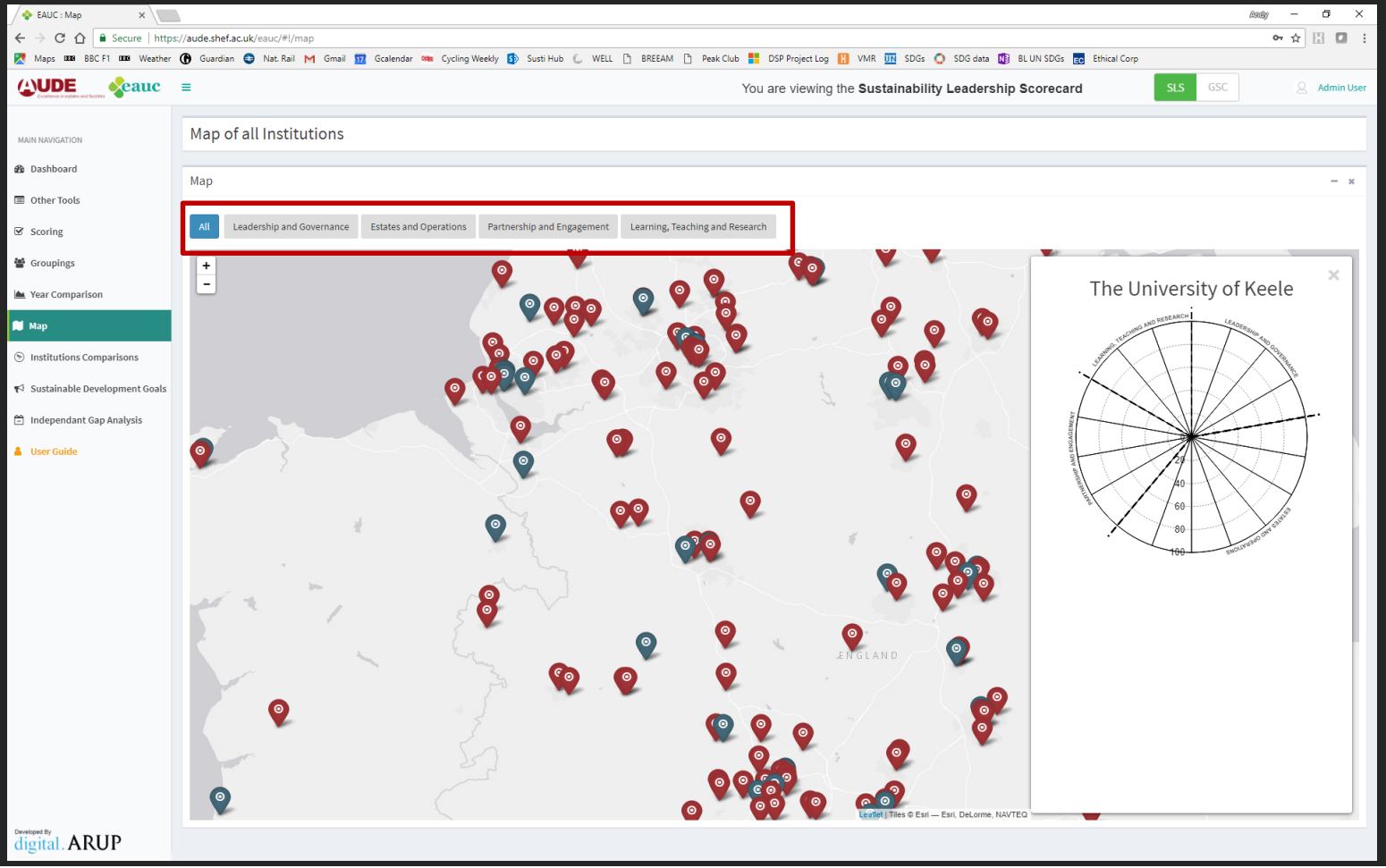
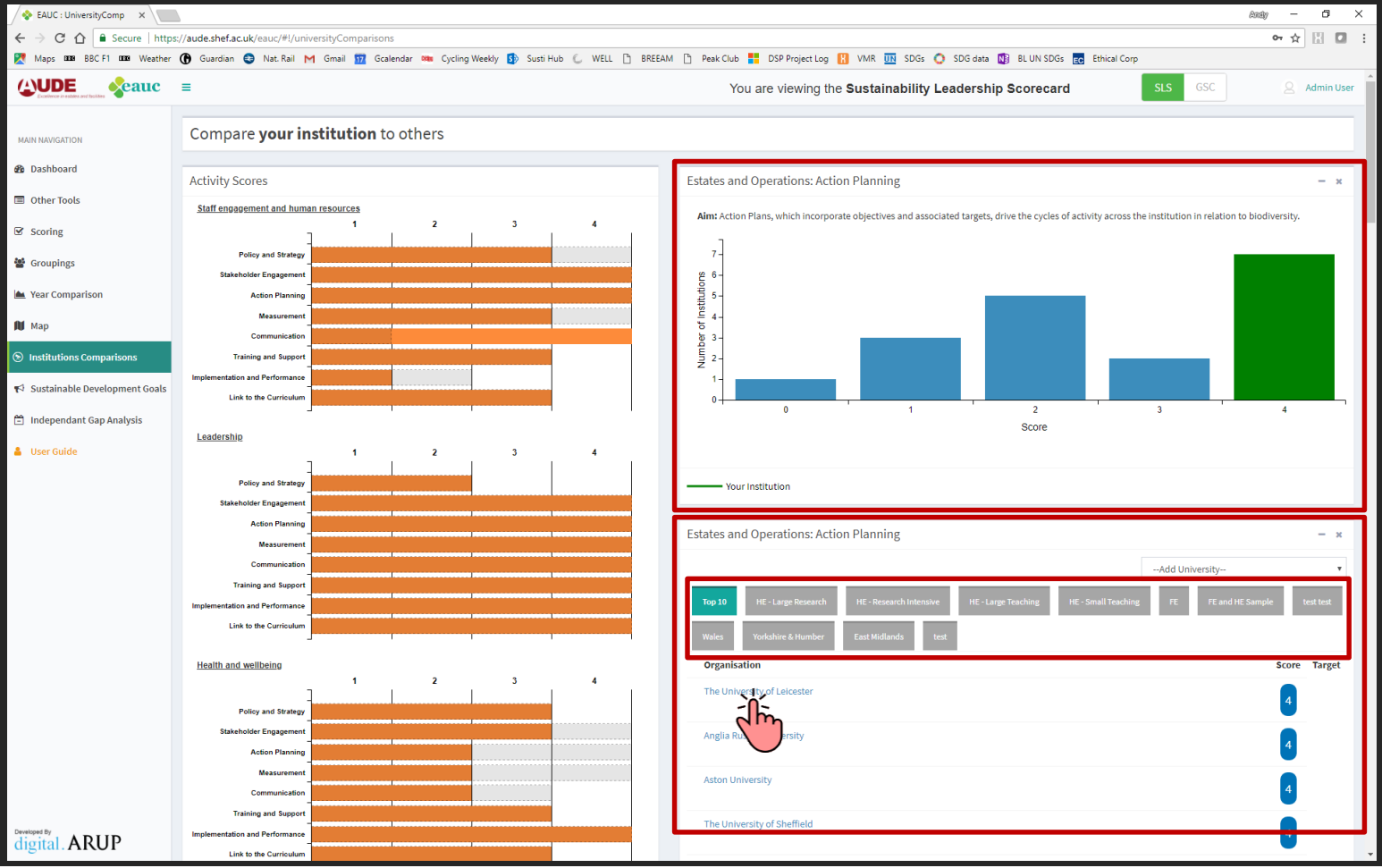
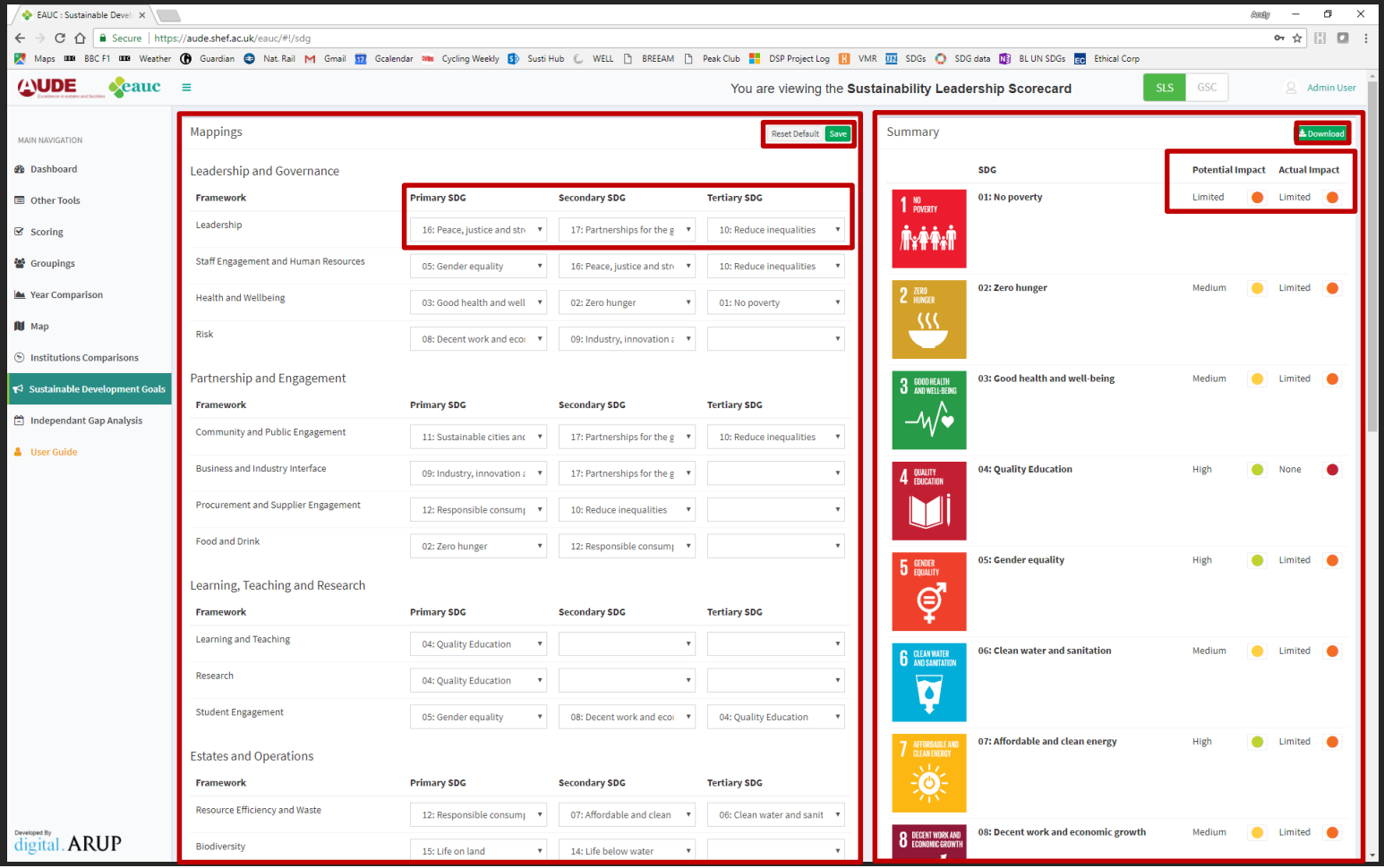
Website: Map


EAUC : Map
https://aude.shef.ac.uk/eauc/#!/map
You are viewing the Sustainability Leadership Scorecard
SLS
GSC
Admin User
MAIN NAVIGATION
Dashboard
Other Tools
Scoring
Groupings
Year Comparison
Map
Institutions Comparisons
Sustainable Development Goals
Independant Gap Analysis
User Guide
Map of all Institutions
Map
All
Leadership and Governance
Estates and Operations
Partnership and Engagement
Learning, Teaching and Research
The University of Keele
ENGLAND
Developed By digital. ARUP

Website: Compare



Website: SDGs



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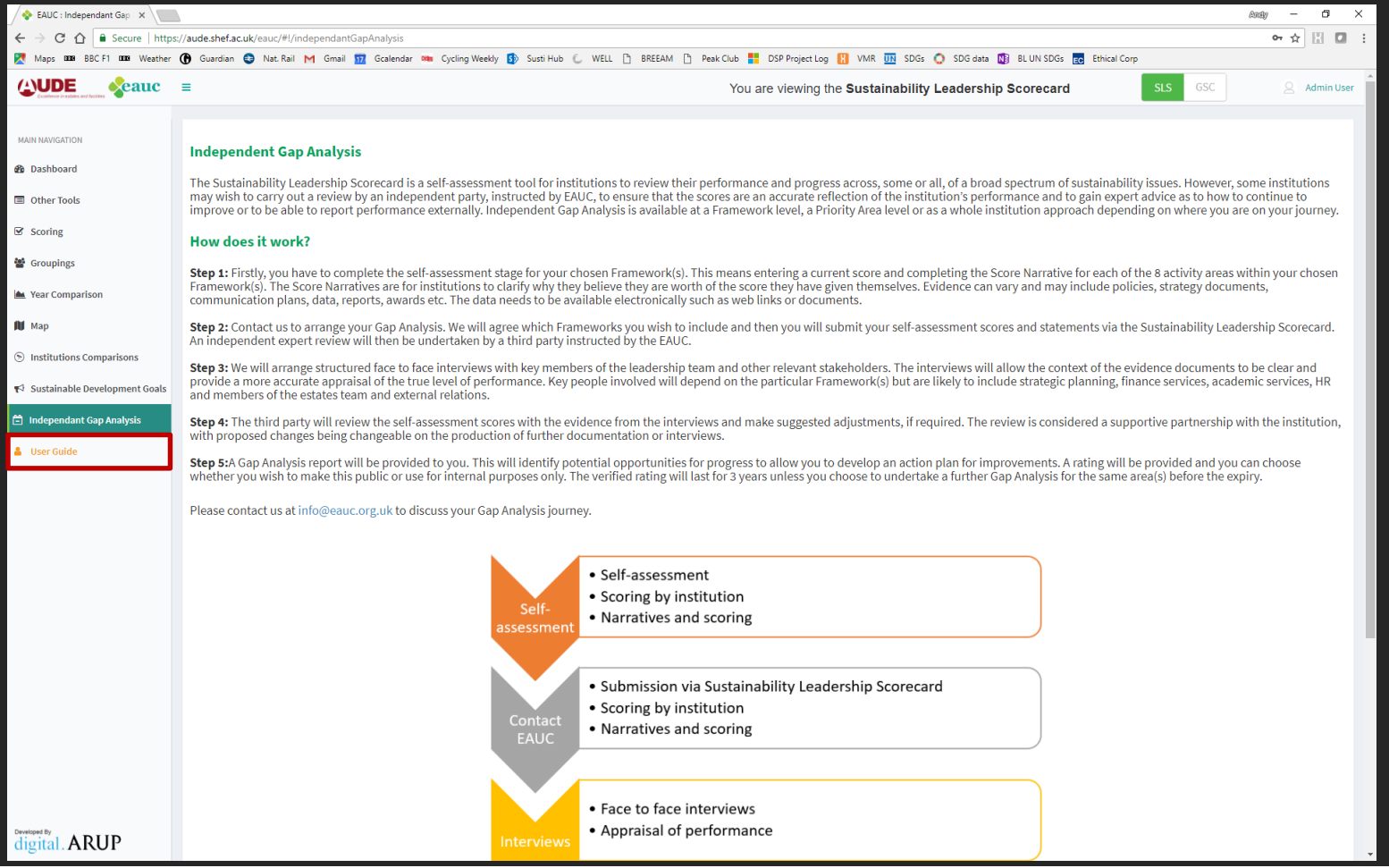
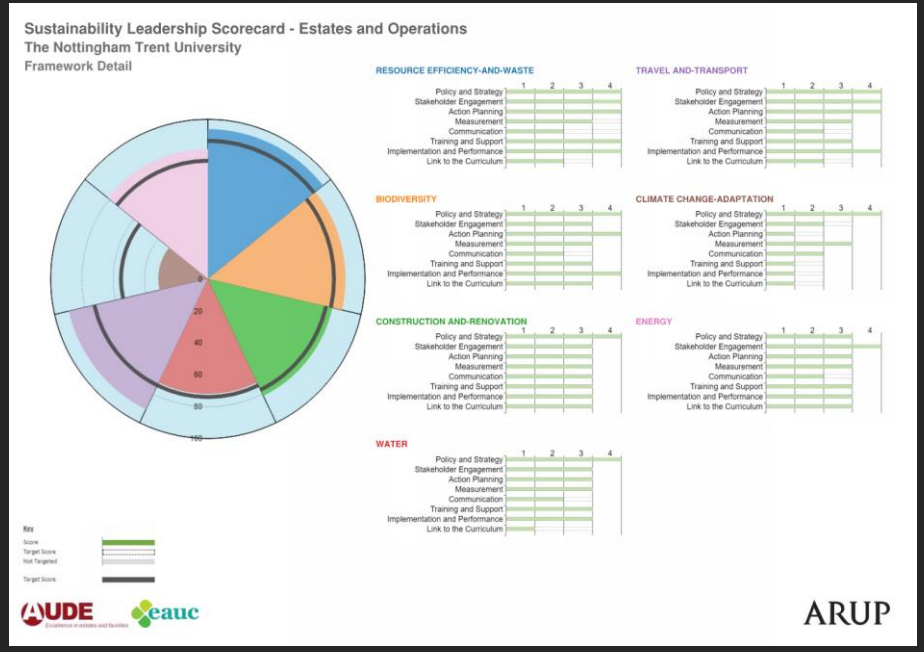
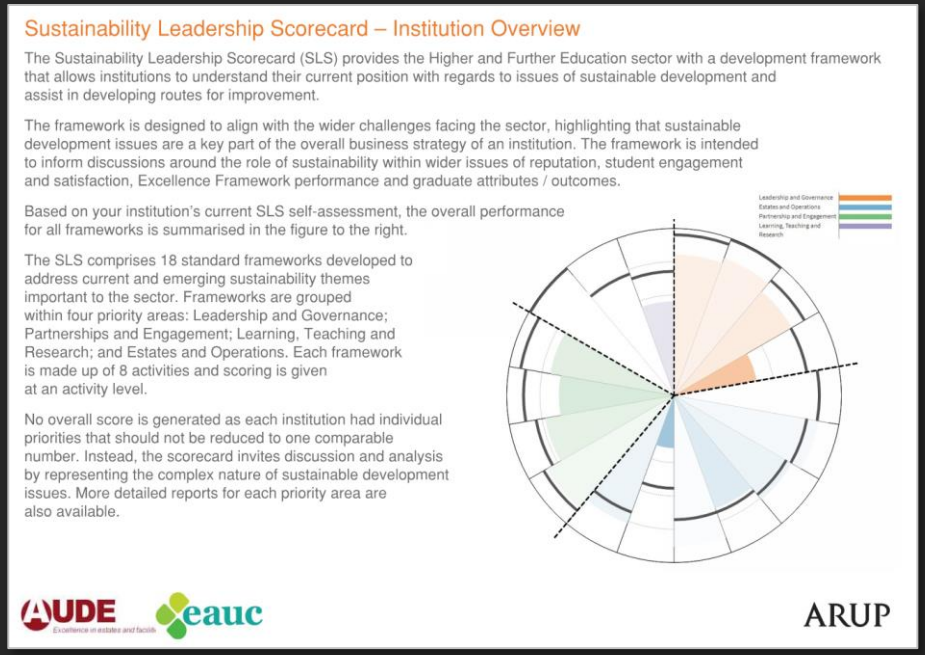


Report download





+ exports in raw format

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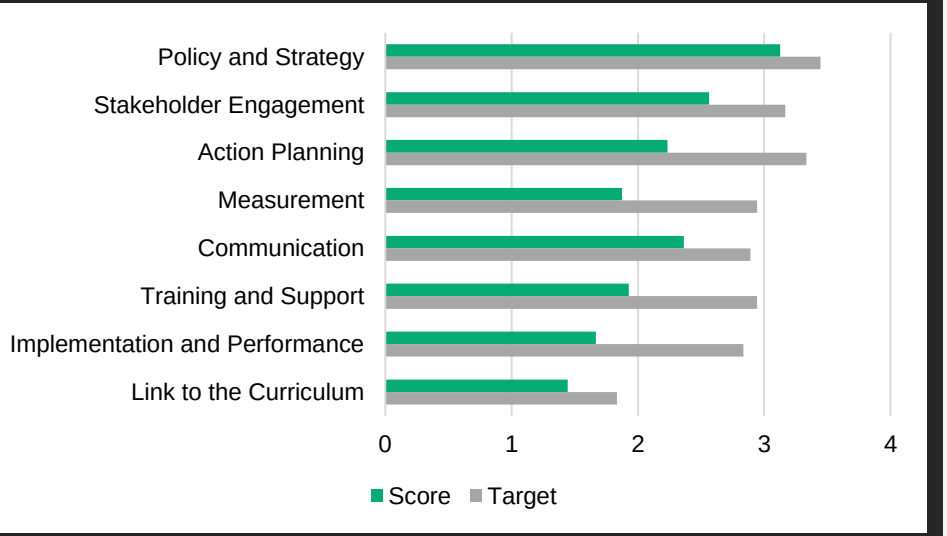
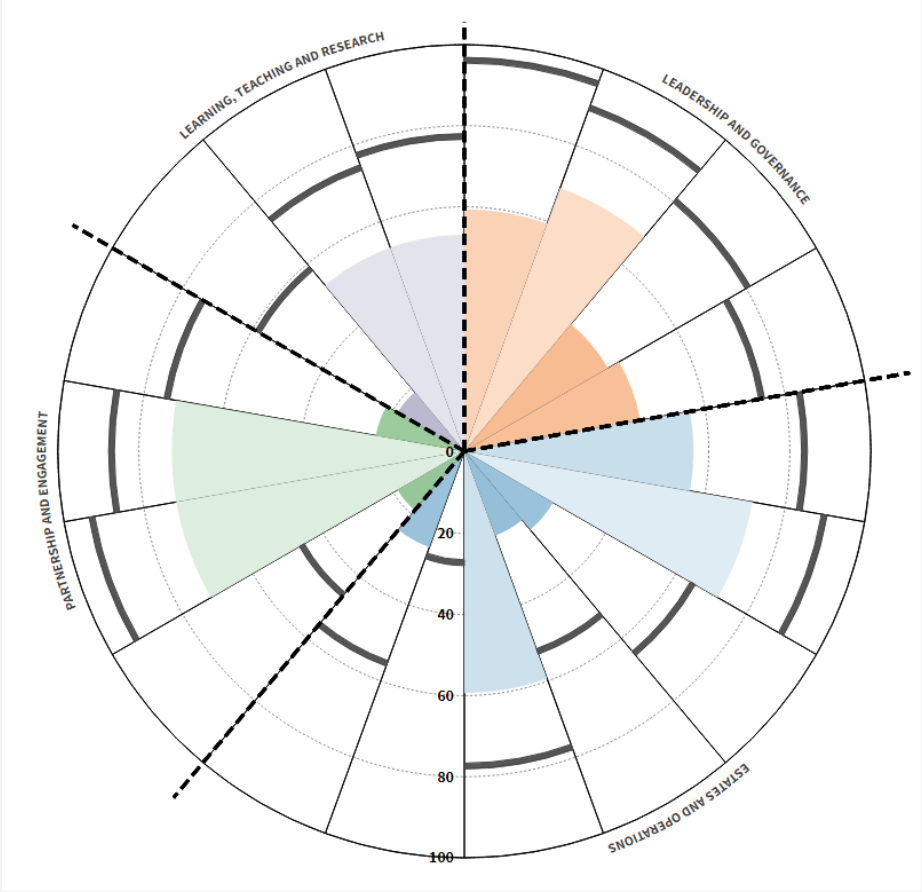
Case Study – Canterbury Christ Church University

- Consistency across Priority Areas
- Variability in frameworks
- High aspirations





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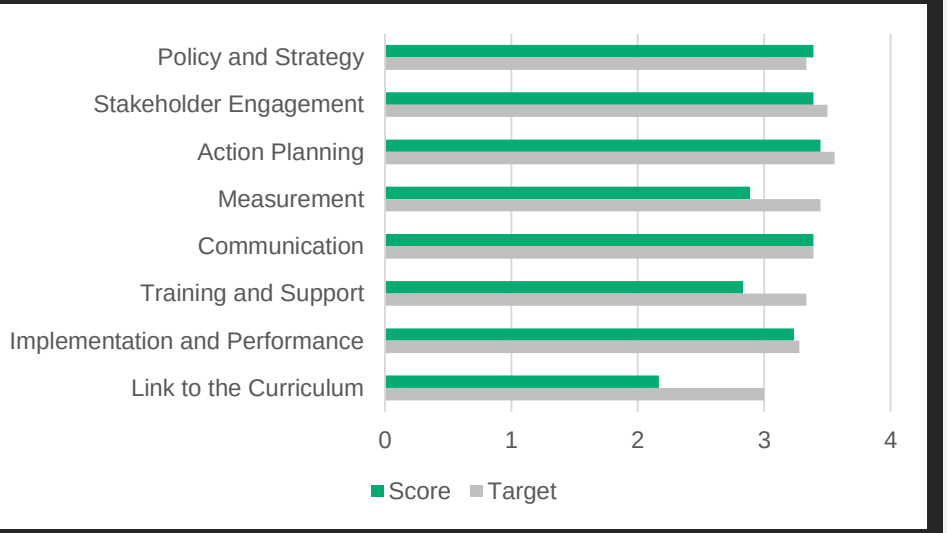
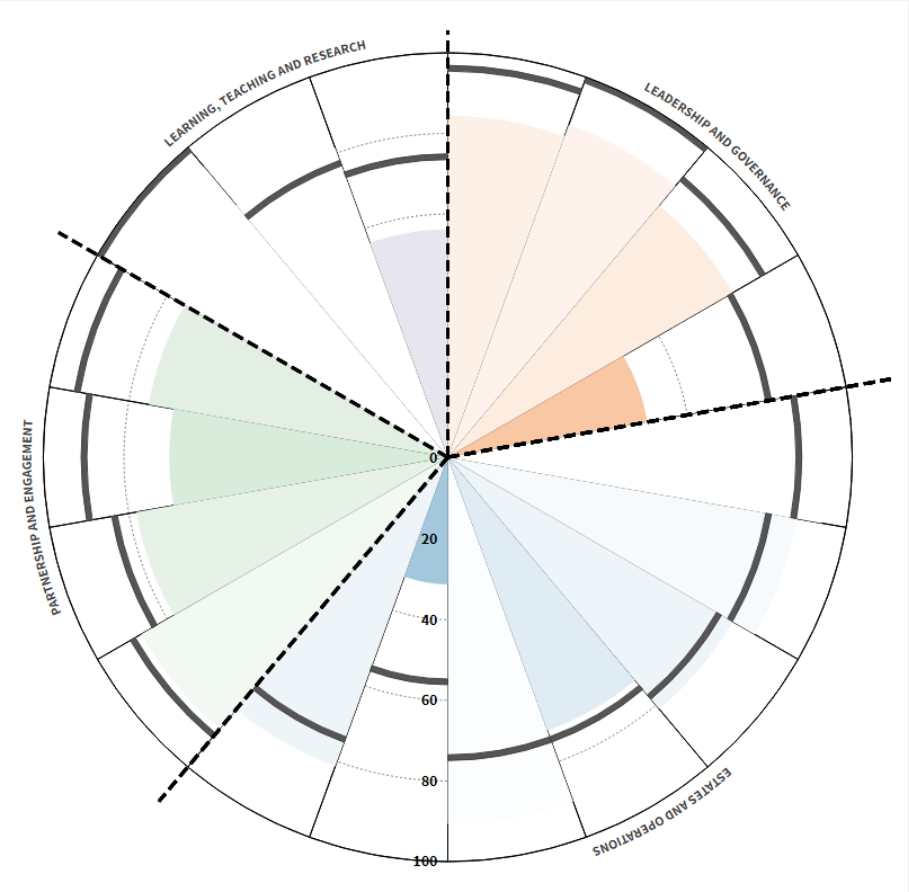
Case Study – Nottingham Trent University

- Few areas of weakness
- Exceeding target in some areas





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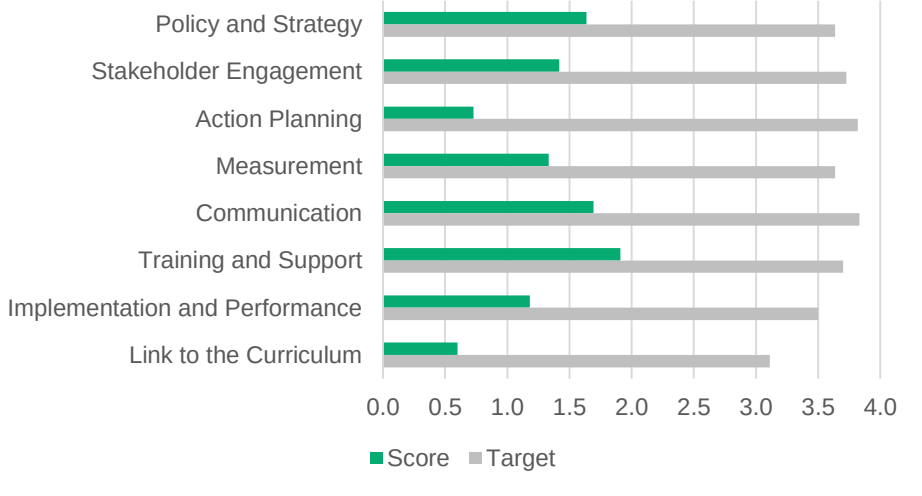
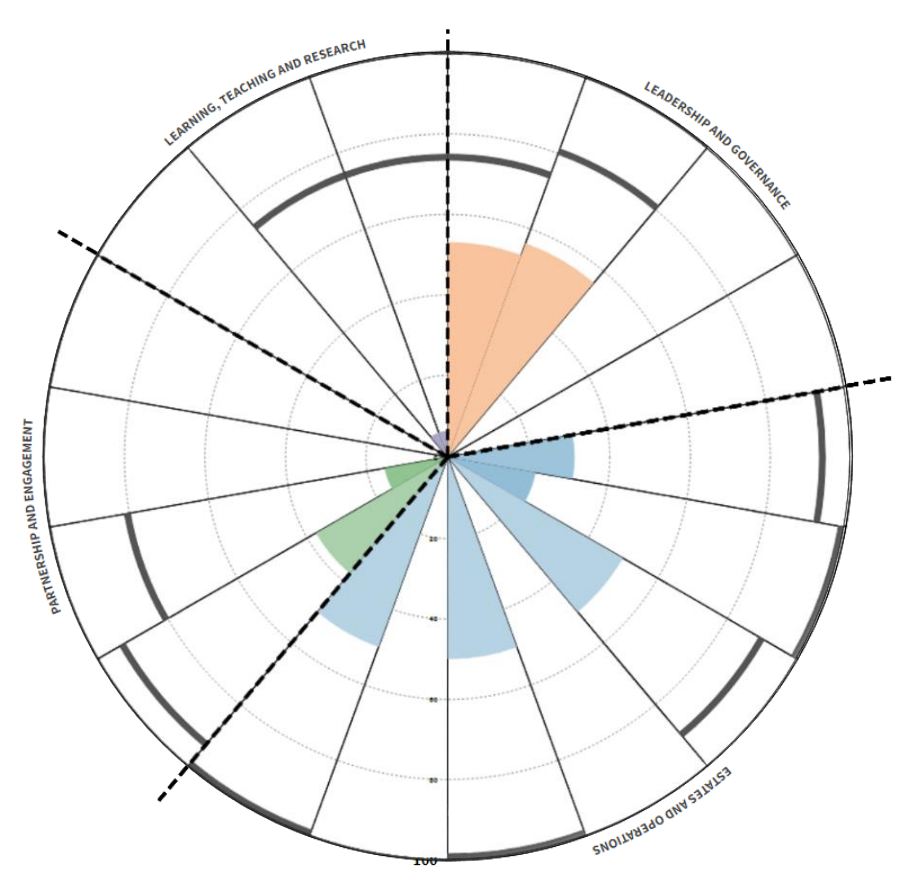
Case Study – Shipley College

- Staff engagement and leadership good
- Can use framework to progress
- Chosen not to rate some areas





Gap analysis

Purely optional

- Institution to check progress
- External progress map
- Galvanises action
- External communication

Self Assessment

3rd Party Review

- Documents & Interviews
- Recommendations

Consistency check

- Outcome agreed

Verification

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Scope 3

Slightly off-topic…

- Guidance note created

Travel
- Business travel
- Staff & student commuting

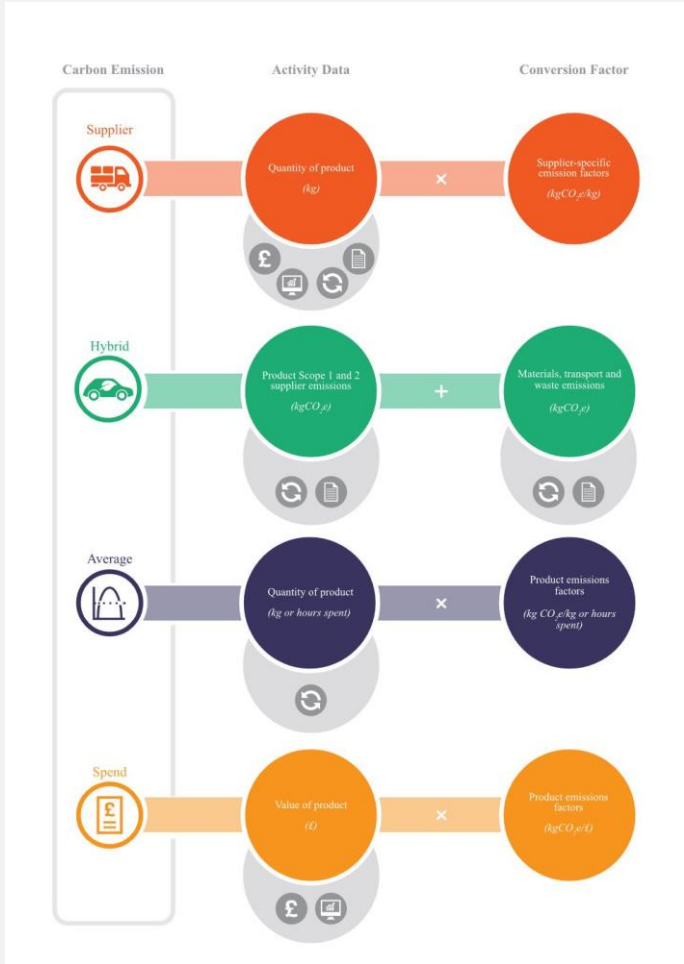
Procurement
- Construction
- Business services
- ICT
- Manufactured products
- Food and catering

Water
- Water supply
- Wastewater treatment

Waste
- Re-use
- Recycling
- Composting
- Combustion
- Landfill

Most accurate

Least accurate



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In summary

- Many characteristics of GSC continue

- Optional broader scope
- Optional gap analysis

- Aimed at wider institution issues

- Launch early-mid June

- Joint EAUC/AUDE sector report (not a league table) annually Nov/Dec

Structure of indicators in categories ✓

Non-competitive ✓

Collaborative ✓

Communicative ✓

No need for evidence ✓

Easy to use ✓

Flexible – no need to do everything ✓

Framework for progress ✓

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Thank you – questions?

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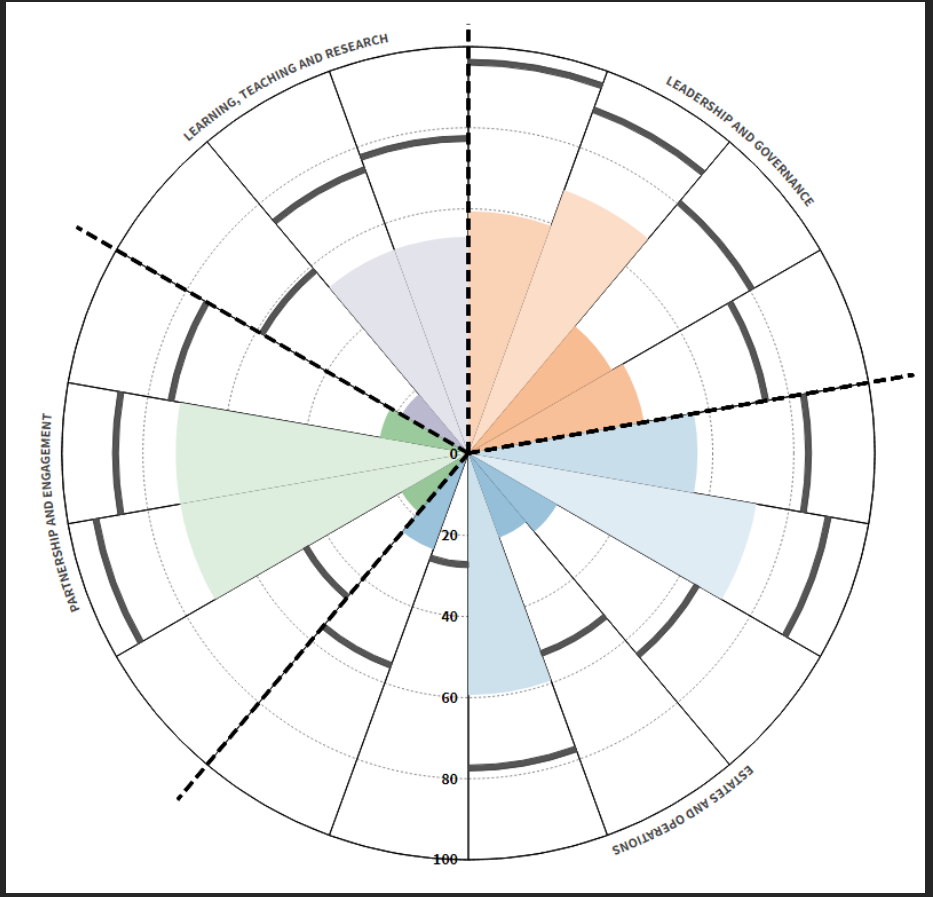

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